

We are Equinor

OUR PURPOSE

Turning natural resources into energy for people and progress for society

OUR VISION

Shaping the future of energy



A values based company, shaping the future of energy

Always safe High value Low carbon

Open Courageous Coll

Collaborative

Caring



A long term perspective on improving our business

1996

Sleipner CCS

1991

CO₂ tax Norway

2004

Endorsing the voluntary standard for gas flaring reduction

|1997

 $\underset{\text{First CO}_2}{2000}$

Kyoto support

2008

Commitment on Industry leadership in carbon efficiency

Target to reduce emissions in Norway

2016 | 2017

Climate embedded into strategy

Launch of Climate roadmap CO₂ intensity 9kg CO₂ /boe

650 000 homes powered by offshore wind

2030

8 kg CO₂/boe Reduce 3 million tonnes/year

15-20% of CAPEX in new energy

2020

25% of R&D on low carbon and energy efficiency

2015

Annual emissions

reduction of 1.8 million

tonnes of CO₂ since 2008

Commitment to support the Paris climate agreement

Climate stress testing



Our climate roadmap:

A strategy to create a low carbon advantage

Build a high value and lower carbon oil and gas portfolio

 CO_2 emission reductions of 3 million tonnes per year by 2030^1

Upstream portfolio carbon intensity of 8kg CO₂ /boe

Create a material industrial position in new energy solutions

We expect around 15-20% of our investments to be directed towards new energy solutions in 2030, assuming we can access and mature profitable projects.

Up to 25% of research funds to new energy solutions and energy efficiency by 2020

Accountability and collaboration to amplify climate action

Portfolio stress-testing and transparent reporting

Climate embedded in strategy, decision-making and incentives

We develop our business in support of the climate ambitions of the Paris agreement

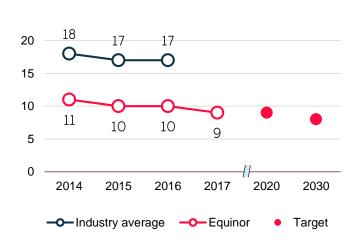
1. We aim to achieve, by 2030, annual CO₂ emissions that are 3 million tonnes less than they would have been, had no reduction measures been implemented between 2017 and 2030.





Source: IOGP/Equinor

kg CO₂ per boe



Next generation portfolio

Radically low carbon and low break-even

CO₂ Intensity

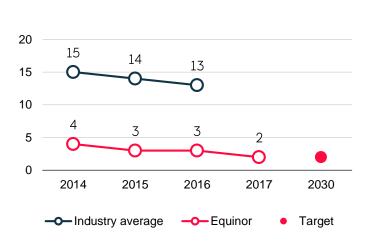
 $\mathbf{3}_{\mathsf{kg}\,\mathsf{CO}_2\mathsf{/boe}}$

Break-even

21 USD/bbl

Upstream flaring intensity

 $Tonnes\ gas\ flared\ per\ thousand\ tonnes\ of\ hydrocarbon\ produced$



Source: IOGP/Equinor



Building a profitable offshore wind portfolio

Hywind demo

2.3 MW

Hywind Scotland In production

30 MW

Batwind In development

1 M\//

Floating













Bottom fixed

Sheringham Shoal In production

316 MW

Dudgeon In production

402 MW

Arkona In development

385 MW



Expanding within offshore wind¹

Hywind Tampen Norway

88 MW

Expanding global position

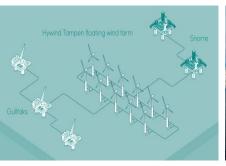
UK/Ireland, France, US West Coast, Japan













Bottom fixed

Doggerbank

3.6 gw

Empire Wind

1-2 GW

Baltyk II & III Poland

1.2 $_{\sf GW}$

1. Figures: Installed capacity, 100% basis.



Equinor acquires minority shareholding in Scatec Solar ASA

By Hanna Caroline Wirschke VP Comm - 15 Nov 2018 07:35



Partnering with Scatec Solar, Equinor entered its first solar development project in 2017 via the Apodi asset in Brazil.

Equinor ASA has acquired 11,020,000 shares in Scatec Solar ASA, corresponding to 9.7 per cent of the shares and votes, at a total purchase price of approximately NOK 700 million (USD 82.4 million 1).

Equinor is ready to invest in tropical forest protection

Shared 13 times - Share

By Marta Nevøy Bjørkestrand Leader Comm - 20 Nov 2018 07:00

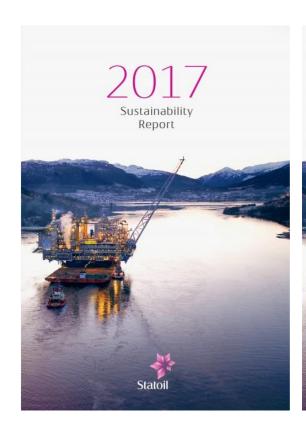


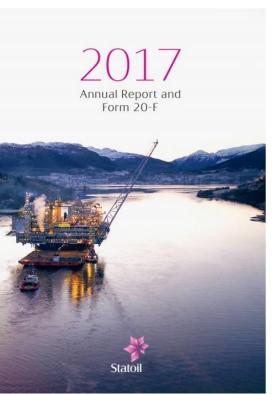
Equinor wants to help develop a robust market for private sector, ensuring responsible environmental and social protection of tropical forests. (Photo: Isabella Jusková on Unsplash)

Equinor is ready to invest in the protection of tropical forests as soon as a well functioning market is in place for the private sector. This will be a supplement to the company's own climate actions. The company underlines its strong commitment to the Paris Agreement, and points out the need for more cooperation between governments and the industry.



At the forefront of transparent reporting





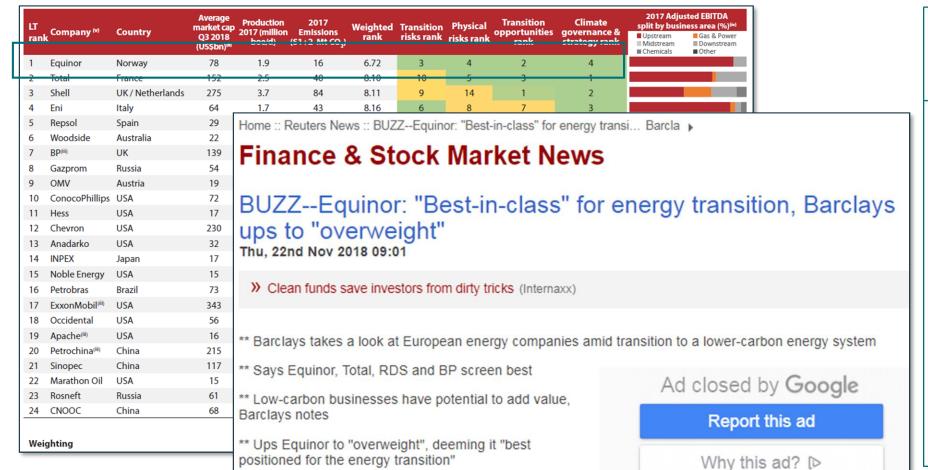








Equinor "best in class" for energy transition



** Equinor's positions is underpinned by its higher natural gas exposure, strict control of emissions and an advanced development of renewables, says Barclays

to grow at above-consensus margins"

** Neste is a key renewable focus, says Barclays adding "our thesis here is that renewable volumes will continue

Hva i alle dager gjør Eldar Sætre i jungelen?

«Denne regnskogen er sponset av Equinor.»

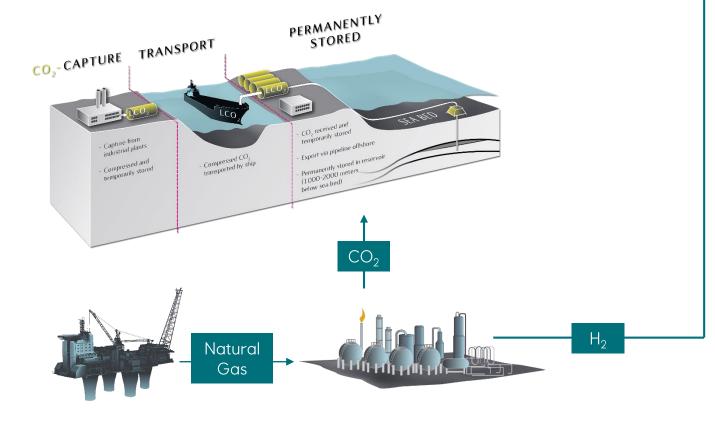
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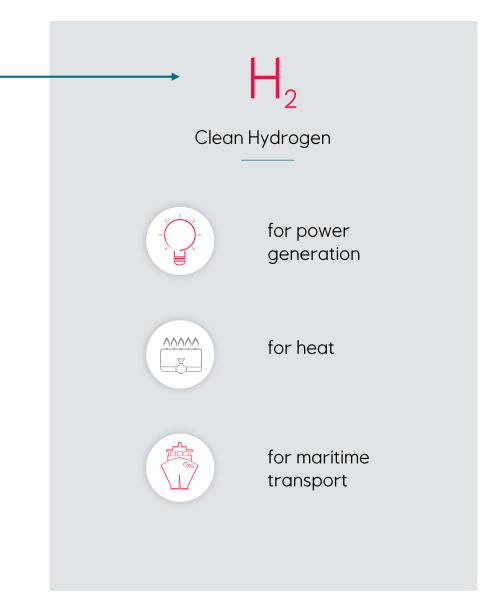
Skogturen til Sætre kommer som ledd i den gradvise omleggingen fra oljeselskapet Statoil til energiselskapet Equinor. I en ny rapport fra <u>Carbon Disclosure Project</u> pekes Equinor ut som et av de europeiske oljeselskapene som er kommet lengst i omleggingen til en fremtidig lavkarbondiett.

Equinor er fortsatt et oljeselskap. Men det er liten tvil om at Equinor er et av de oljeselskapene i verden der klima tas mest på alvor. (Vilkår)



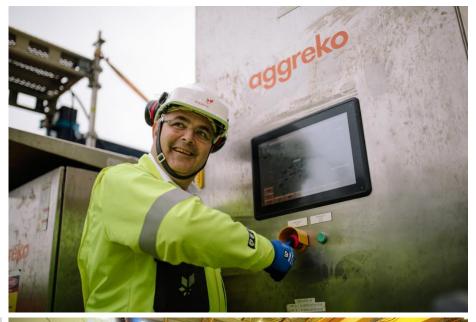
Long term potential: CCS as enabler for hydrogen production

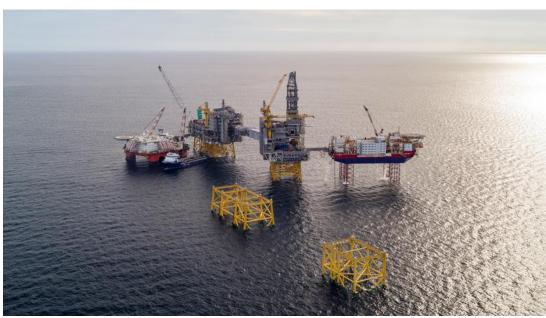






Electrification from land







13 | Corporate presentation Open

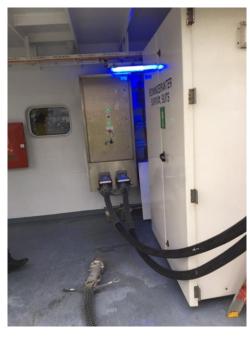
11 out of 20 supply vessels with batteries installed during 2019











4 out of 7 shuttle tankers with LNG and VOC as fuel by 2020





